# MS-108 (Human Resource Management)

**Unit- 2: HRM- Significance and Objectives** 

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## Functions of HR Manager

- □ Job Analysis
- □ Manpower planning
- □ Recruitment
- □ Selection
- □ Induction
- □ Training need analysis
- □ Training and Development
- Compensation Management
- □ Counselling and Mentoring

Performance Appraisal
Career Advancement
Employee Welfare
Employee Engagement
Grievance Handling
Succession planning
Team Building
Labour Law Compliance

## Importance of Good HR Practices

- Attracting and retaining the best talent from the industry;
- □Training and developing people for challenging roles and responsibilities;
- Developing skills and competencies;
- □Promoting team spirit among employees;
- Developing sense of loyalty and commitment among workforce;
- □Increasing workplace productivity and profits;
- □Improving job satisfaction of employees;
- Denhancing standard of living;

# Objectives of HRM

- **D**Managing Human Capital
- **Generation** Fostering Organizational Culture
- Effective Job Design
- **Harmonious Work Relationships**
- Creating Safe and Health Workplace
- Demployee Engagement Initiatives
- Compliance with Legal Aspects
- **Training and Employee Motivation**

#### Functions of HRM

Managerial Functions
 Planning
 Organizing
 Directing
 Controlling

#### Functions of HRM

**Operative Functions Procurement functions Development functions** Motivation and Compensation Maintenance functions Integration functions Emerging issues

#### **Procurement Functions**

**Job** Analysis **U**Human Resource Planning (HRP) Recruitment Selection Placement Induction and Orientation

Internal Mobility

## **Development Function**

Training and Development
Career Planning and Development
Human Resource Development (HRD)

#### Motivation and Compensation Functions

- Job Design
  Work Scheduling
  Motivation
  Job Evaluation
  Performance Appraisal
- Compensation
- Incentives and benefits

#### **Maintenance Functions**

Health and SafetyEmployee WelfareSocial Security Measures

## Integration Functions

- Grievance Redressal
- Discipline
- Teams and Teamwork
- Collective Bargaining
- **D**Employee Participation and Empowerment
- Trade Union Association
- Industrial Relations

**Emerging Issues** 

- Personnel Records
- Human Resource Audit
- **□**Human Resource Accounting
- **Human Resource Research**
- □Human Resource Information System (HRIS)
- □Stress and Counselling
- International Human Resource Management

# Responsibilities of HR Manager

Providing Strategic Advice and CounsellingPerforming Service Activities

- Germulation and Implementation of Policies
- Employee Advocacy
- **D**Manpower Planning
- Creating Work-culture
- Job Analysis
- Employee Engagement

#### Responsibilities of HR Manager (Contd.)

Ensuring safe and healthy workplace
Legal Compliance
Training and employee motivation
Counselling and Mentoring
Employee Advocacy

## Challenges for HRM

- □Obtaining,
- DMaintaining, and
- □Retaining competitive Human Resource.
- Technological Challenges
- □Status qou
- Globalization
- Alignment of individual goals towards organizational goals
- Cultural diversity and
- Changing Demographics

# Changing Roles of HRM

Strategic HRM

- Creating High Performance Teams & Work System
- **D**Measuring Team Performance
- **HR** Scorecard Process
- Devaluation of Ultimate Training Outcomes



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Thank You!